

4 November 1974

MEMORANDUM FOR THE STUDY GROUP, PILOT STUDY ON NATIONAL
INTELLIGENCE SUPPORT TO FIELD COMMANDERS

Subject: The 15 October 1974 Study Milestone

1. The Co-Chairmen of the Study Group met on 29 October with the Working Group Chairmen to review progress at the 15 October study milestone (Attachment 1).

2. Mr. Hunter L. Graves, Chairman of the Theater Working Group, reported that his working group planned to approach the pilot study initially as an assessment of the ability of theater assets to meet theater intelligence needs. From this, shortfalls would be identified for tasking to national intelligence assets. He noted that [] has not yet provided the unit level EEI that are needed for defining employment phase theater requirements. It was agreed, however, that the working groups could begin now with the pre-employment phase EEI stated in []

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3. The advantages of a gaming rather than a static approach to the study were discussed. The Study Group co-chairmen recognized the value of gaming to include variables such as information needs, losses in intelligence assets, and collection opportunities. They agreed, however, that there wasn't enough time for the pilot study to repeat the game often enough to arrive at a statistically valid solution. It was agreed that a dynamic, gaming approach might be considered for follow-on phases of the national/tactical intelligence interface study. The working groups will address this question in their final reports.

4. Mr. Graves noted that Joint Staff clearance had not yet been received for his working group to visit CONUS-based units of the types that would augment theater forces assigned to the joint task force. The [] member of the working group will be the point-of-contact with in-theater units. The Theater Working Group report is at Attachment 2.

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5. [] Chairman of the National Working Group, reported that his assessment of his working group's tasks had changed his view of the problem since the 10 September 1974 meeting of the Study Group. He believes now that the study can not be done in the detail contemplated in the time available. [] report is at Attachment 3.

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STAT 6. [] introduced an alternative approach (Attachment 4) that he believed would simplify the pilot study within the terms of reference. The alternative approach would assign in a matrix confidence factors to the ability of intelligence assets to satisfy the most important EEI of the theater organizations. Discussion centered on the variables for the matrix, the level at which requirements would be aggregated and assets categorized, and the criteria to be considered in arriving at confidence judgments. Mr. Graves questioned whether this approach would adequately present the capabilities of theater intelligence assets. It was agreed that a matrix, such as [] suggested, would be needed in any event. Next steps will be considered as the matrix is completed. STAT

STAT 7. The Study Group co-chairmen asked that the study methodology be kept as simple as practicable. They directed the working group chairmen to meet and prepare recommendations, along the lines of [] alternative approach, for presentation at an early meeting of the full Study Group.

STAT 8. The working group chairmen met on 1 November. They agreed that a separate matrix would be needed for each phase of []. They also agreed: on using to the extent practicable, criteria for joint reconnaissance planning and targeting as a basis for judging intelligence asset capabilities; on a format for describing intelligence assets; on the variables that would make up the matrices; and on standardizing with CIRIS vocabularies wherever appropriate. They discussed the problems of including all the intelligence assets listed from the TOR: collection, production and related processes. The Working Group Chairman expect to be prepared by 8 November to brief the Study Group on their recommendations for an approach to the pilot study.

9. Working group recommendations will be presented to the Study Group at a meeting tentatively scheduled toward the end of the week of 11 November.

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Attachments: a/s

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